



General Fund Revenue Budget Book 2016/17

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**Alan Nash FCCA CPFA
Borough Treasurer**

General Fund Revenue Budget 2016/17

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Foreword

This is the eleventh budget book that Bracknell Forest has published on a “cash basis”. The target audience is Council members and officers. Whilst a summary of the key financial decisions taken by the Council is included its main purpose is to provide the basis for our in year budget monitoring and Scheme of Virement, the details of which are set out in Financial Regulations.

Further detailed information on the Council's finances is contained within the following publications:

- Financial Statements
- Council Tax Leaflet, and
- Financial Plans and Budgets Supporting Information (which were included with the agenda for the Council meeting on 24 February 2016).

Setting the Council's budget and Council Tax for 2016/17 has been a very challenging task. In December the Council published its budget plans based upon the advice that had emerged from Government and other sources during the autumn. That advice indicated that we should plan for a cut in our Revenue Support Grant of up to 40% over the next four years. In the event, the actual grant reduction was over 80%. Even taking into account the late receipt of some transitional grant funding the Council was still faced with a budget gap of over £11m for 2016/17. As a consequence this year's budget includes:

- a Council Tax increase of 3.99%
- initial savings of £4.5m
- use of reserves of £5.1m, and
- consultation on additional savings of almost £4m.

Whilst this Budget Book focusses on the Council's General Fund Revenue Budget the Capital Budget also contains a major programme of works totalling £79.8m for 2016/17. Included in the programme are further public realm and highways works which will be carried out to support the redevelopment of Bracknell Town Centre and capital works at Binfield Learning Village which will deliver much needed school places in the North of the Borough as well as new housing and associated community facilities. Details of all the schemes can be found in the Financial Plans and Budgets Supporting Information referred to above.

The 2016/17 Settlement set out an indicative 4-year funding profile, with further reductions in grant in 2017/18 through to 2019/20. These indicative grant levels would only be available to those councils that respond positively to the offer of a 4-year Settlement and produce an efficiency plan. The Government also re-affirmed its plans to move towards 100% Business Rates retention by the end of the Parliament and launched a number of other consultations on funding changes. As such, even with the promise of a 4-year Settlement, the outlook remains increasingly uncertain with the outcome of the return of Business Rates to local authorities a major area of concern.

Alan Nash
Borough Treasurer
Tel No: (01344) 355694
Email: alan.nash@bracknell-forest.gov.uk

Summary of Bracknell Forest's General Fund Revenue Budget

Introduction

On 24 February the Council agreed a net revenue budget requirement (before use of General Fund balances) of £70.3m for 2016/17. This reflected the Council's decision to increase Council Tax by 3.99% from £1,093.95 to £1137.60 for a Band D property following five years of freezes.

The following pages summarise the Council's budget for 2016/17. The Revenue Budget report presented to the Executive on 23 February indicated that a detailed budget book would be prepared exemplifying the budget proposals at the level of detail required to support the Scheme of Virement.

Budget Strategy

The Executive of the Council issued its draft budget proposals for 2016/17 for consultation on 15 December 2015. Comments on the proposals were invited from the Council's Overview & Scrutiny Commission and its Scrutiny Panels, business ratepayers, the Schools Forum, Parish Councils, voluntary organisations and residents.

The results of the consultations were presented to the Executive on 23 February 2016 who considered the representations made and agreed their final budget proposals for 2016/17. These were then submitted and agreed by the full Council on 24 February 2016.

The draft budget proposals assumed a reduction in Revenue Support Grant of 40% over the Spending Review period. The Provisional Local Government Settlement announced two days later, indicated that the cut would be over 80% and front loaded. The Settlement included previously unannounced changes to the distribution of resources which took into account the ability of councils to raise income from Council Tax locally and increased the budget gap by £2.4m in 2016/17. Although this was partly mitigated by the decision to include a £0.9m transitional grant for the next two years in the Final Settlement, this still left an overall budget gap of over £11m for 2016/17.

As a result, Council Tax was increased by 3.99%, the maximum amount permissible under government regulations without the need for a referendum. Just under half of this will be used to support the continued delivery of vital front line services, with the remaining 2% being spent entirely on adult social care functions.

To help balance the budget, initial savings of nearly £4.5m were identified. As in previous years, economies focused as far as possible on increasing efficiency, income generation and reducing central and departmental support rather than on front line services. However, since it became a Unitary Authority the Council has successfully delivered savings of more than £62m in total. As a result it is inevitable that there will be some impact on services, although this has been minimised.

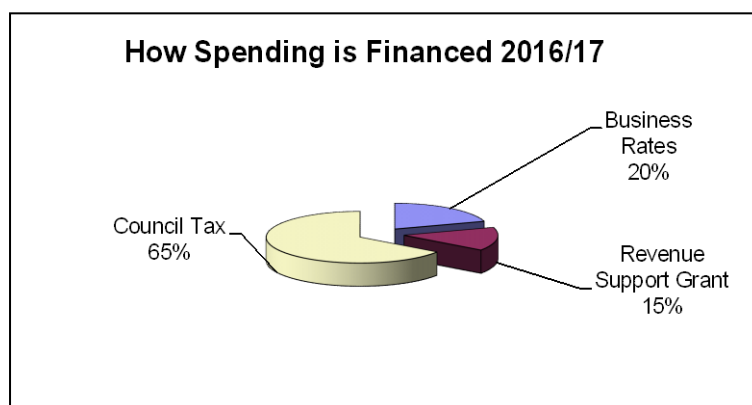
In order to set a legal and balanced budget within the statutory timescales, the budget was balanced by a £5.1m contribution from general reserves. Such an

approach is not sustainable and would almost certainly mean that the Council could not deliver its Medium Term Financial Strategy. To address this situation a range of further savings proposals have been drawn up and are currently being consulted upon. These total almost £4m and following the conclusion of the consultation process will be considered by the Council in July.

Funding of Council Services

The Council’s expenditure of £70.278m and a deficit of £11.803m on the Business Rates element of the Collection Fund will be financed by £5.174m from general reserves (although nearly £4m of additional savings is currently being consulted upon) and income from the following sources:

	£m
Council Tax	49.795
Business Rates	15.404
Revenue Support Grant	11.283
Collection Fund Surplus – Council Tax	0.425



Cash Budgets

CIPFA’s Service Reporting Code of Practice for Local Authorities (SeRCOP) specifies a standard reporting format that must be adopted in budget setting and in the annual statement of accounts. This comprises both an objective (service based) and a subjective (type of expense) hierarchy. It is this requirement that means we must report the original budget and final accounts to Members on a “total cost” basis, i.e. including non-cash budgets for capital charges and notional pension payments (IAS19 pension adjustments) and fully apportioning central support and service management costs to front line services.

Budget management with departments is in practice undertaken on a “controllable “ or “cash basis”. In recognition of this the budget monitoring information for 2016/17 presented to the Corporate Management Team and to Members will be on a “cash basis”.

A simple definition of “Cash Budget” has been adopted as the standard for in year monitoring.

This would be derived as follows:

	“Total Cost” budget
<i>Less</i>	capital charges
<i>Less</i>	IAS19 pension adjustment
<i>Less</i>	Central recharges (expense and income)
<i>Less</i>	Service Management & support service allocations (expense and income)
=	Cash Budget

The detailed pages set out the “Cash Budgets” for each department with a reconciliation to the information presented to Council on 24 February 2016 on a “Total Cost” Basis. This establishes the budget framework for in year reporting including the Scheme of Virement.

GENERAL FUND REVENUE BUDGET

SUMMARY

	2016/17 Budget
	£'000
<u>Services</u>	
Adult Social Care, Health & Housing	33,123
Children, Young People & Learning	16,629
Corporate Services/Chief Executive	14,082
Environment, Culture & Communities	23,453
Corporate Wide Savings	1,294
Sub total	<u>88,581</u>
<u>Other expenditure</u>	
Environment Agency Levy	98
Magistrates' Courts' levy	10
Debt Financing Costs	1,853
Interest	4
Contingency	1,000
Supplementary Pensions	219
Financial Adjustments	30
Council Tax Support to Parishes	175
Business Rates Growth	-2,694
Capital Expenditure charged against the General Fund	0
Contribution from Capital Resources	-300
Contribution from Earmarked Reserves	-12,702
New Homes Bonus grant	-3,899
Local Services Support Grant	-3
Transition Grant	-934
Total Cash Budget	<u><u>71,438</u></u>
Reconciliation to Budget approved 24 February 2016	£'000
"Total Cost" budget	70,277
<u>Less</u>	
Recharges to Capital	-647
Recharges to Schools (Funded by Dedicated Schools Grant)	-514
Total "Cash" Budget	<u><u>71,438</u></u>

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2016/17 Budget £' 000
Director of Adult Social Care, Health and Housing	-338
Chief Officer - Adults and Commissioning	20,878
Chief Officer - Older People and Long Term Conditions	9,238
Chief Officer - Performance and Resources	1,290
Chief Officer - Housing	2,073
Public Health	-18
TOTAL CASH BUDGET 16/17	33,123
Reconciliation to Budget approved 24 February 2016	£'000
TOTAL COST BUDGET 16/17	37,550
<u>Less</u>	
Capital Charges	388
IAS19 Pension Adjustment	1,195
Recharges	2,844
Total "Cash" Budget	33,123

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2016/17 Budget £' 000
Director of Adult Social Care, Health and Housing	
Management	-338
Chief Officer - Adults and Commissioning	
Social Care Activities	254
Support with Memory & Cognition	3,695
Learning Disability Support	13,329
Mental Health Support	1,974
Assistive Equipment & Technology	9
Information & Early Intervention	93
Commissioning & Service Delivery	562
Internal Services	962
Chief Officer - Older People and Long Term Conditions	
Social Care Activities	799
Physical Support	5,520
Sensory Support	100
Assistive Equipment & Technology	343
Social Support - Substance Misuse Support	3
Community Response & Reablement	1,778
Internal Services	695
Chief Officer - Performance and Resources	
Finance Team	562
Information Technology Team	280
Human Resources Team	192
Performance Management Team	183
Property Maintenance	73
Chief Officer - Housing	
Housing Options	169
Strategy & Enabling	224
Housing Management Services	-40
Forestcare	30
Supporting People	952
Housing Benefits Payments	108
Housing Benefits Administration	612
Other	18
Public Health	
Sexual Health Services	918
NHS Health Check Programme	88
Health Protection	9
National Child Measurement Programme	10
Public Health Advice	18
Obesity Programmes	33
Substance Misuse Programmes	809
Smoking and Tobacco Programmes	268
Children 5-19 Public Health Programmes	187
Miscellaneous Public Health Services	-2,358
	33,123

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2016/17 Budget
Management	£' 000
Employees	480
Supplies and Services	145
Third Party Payment	403
Transfer Payments	28
Government Grants	-49
Other grants, Reimbursements and Contributions	-1,345
	<u>-338</u>

	2016/17 Budget
Social Care Activities	£' 000
Employees	216
Transport -Related Expenditure	1
Supplies and Services	10
Third Party Payment	15
Transfer Payments	12
	<u>254</u>

	2016/17 Budget
Support with Memory & Cognition	£' 000
Employees	333
Transport -Related Expenditure	4
Supplies and Services	4
Third Party Payment	4,655
Transfer Payments	326
Other grants, Reimbursements and Contributions	-79
Fees & Charges	-1,548
	<u>3,695</u>

	2016/17 Budget
Learning Disability Support	£' 000
Employees	985
Premises Related Expenditure	25
Transport -Related Expenditure	26
Supplies and Services	77
Third Party Payment	12,265
Transfer Payments	920
Government Grants	-151
Other grants, Reimbursements and Contributions	-135
Fees & Charges	-683
	<u>13,329</u>

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2016/17 Budget
Mental Health Support	£' 000
Employees	680
Premises Related Expenditure	1
Transport -Related Expenditure	17
Supplies and Services	4
Third Party Payment	1,187
Transfer Payments	179
Other grants, Reimbursements and Contributions	-57
Fees & Charges	-37
	<u>1,974</u>

	2016/17 Budget
Assistive Equipment & Technology	£' 000
Supplies and Services	9
	<u>9</u>

	2016/17 Budget
Information & Early Intervention	£' 000
Third Party Payment	93
	<u>93</u>

	2016/17 Budget
Commissioning & Service Delivery	£' 000
Employees	561
Supplies and Services	1
	<u>562</u>

	2016/17 Budget
Internal Services	£' 000
Employees	827
Premises Related Expenditure	134
Transport -Related Expenditure	10
Supplies and Services	64
Third Party Payment	20
Other grants, Reimbursements and Contributions	-23
Sales	-12
Fees & Charges	-58
	<u>962</u>

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2016/17 Budget
	£' 000
Social Care Activities	
Employees	772
Transport -Related Expenditure	26
Supplies and Services	1
	<u>799</u>

	2016/17 Budget
	£' 000
Physical Support	
Employees	173
Supplies and Services	11
Third Party Payment	6,020
Transfer Payments	1,444
Government Grants	-64
Other grants, Reimbursements and Contributions	-96
Sales	-1
Fees & Charges	-1,967
	<u>5,520</u>

	2016/17 Budget
	£' 000
Sensory Support	
Third Party Payment	116
Transfer Payments	1
Fees & Charges	-17
	<u>100</u>

	2016/17 Budget
	£' 000
Assistive Equipment & Technology	
Supplies and Services	66
Third Party Payment	277
	<u>343</u>

	2016/17 Budget
	£' 000
Social Support - Substance Misuse Support	
Employees	263
Premises Related Expenditure	43
Transport -Related Expenditure	3
Supplies and Services	14
Third Party Payment	573
Transfer Payments	4
Government Grants	-895
	<u>3</u>

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2016/17 Budget
Community Response & Reablement	£' 000
Employees	2,901
Premises Related Expenditure	25
Transport -Related Expenditure	69
Supplies and Services	31
Third Party Payment	541
Transfer Payments	0
Other grants, Reimbursements and Contributions	-1,789
	<u>1,778</u>

	2016/17 Budget
Internal Services	£' 000
Employees	1,740
Premises Related Expenditure	29
Transport -Related Expenditure	21
Supplies and Services	77
Transfer Payments	47
Recharges and Support Services	-66
Other grants, Reimbursements and Contributions	-1,078
Sales	-8
Fees & Charges	-19
Recharges	-48
	<u>695</u>

	2016/17 Budget
Finance Team	£' 000
Employees	545
Transport -Related Expenditure	7
Supplies and Services	10
	<u>562</u>

	2016/17 Budget
Information Technology Team	£' 000
Employees	136
Transport -Related Expenditure	1
Supplies and Services	143
	<u>280</u>

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2016/17 Budget
Human Resources Team	£' 000
Employees	190
Transport -Related Expenditure	1
Supplies and Services	1
	<u>192</u>

	2016/17 Budget
Performance Management Team	£' 000
Employees	177
Supplies and Services	6
	<u>183</u>

	2016/17 Budget
Property Maintenance	£' 000
Employees	8
Premises Related Expenditure	65
	<u>73</u>

	2016/17 Budget
Housing Options	£' 000
Employees	334
Premises Related Expenditure	319
Transport -Related Expenditure	2
Supplies and Services	69
Third Party Payment	286
Transfer Payments	8
Fees & Charges	-17
Rents	-820
Other Income	-12
	<u>169</u>

	2016/17 Budget
Strategy & Enabling	£' 000
Employees	216
Supplies and Services	8
	<u>224</u>

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2016/17 Budget
Housing Management Services	£' 000
Premises Related Expenditure	23
Third Party Payment	12
Fees & Charges	-17
Rents	-58
	<u>-40</u>

	2016/17 Budget
Forestcare	£' 000
Employees	773
Transport -Related Expenditure	12
Supplies and Services	152
Sales	-907
	<u>30</u>

	2016/17 Budget
Supporting People	£' 000
Employees	54
Transfer Payments	909
Sales	-11
	<u>952</u>

	2016/17 Budget
Housing Benefits Payments	£' 000
Supplies and Services	472
Transfer Payments	32,843
Government Grants	-33,207
	<u>108</u>

	2016/17 Budget
Housing Benefits Administration	£' 000
Employees	810
Premises Related Expenditure	1
Transport -Related Expenditure	6
Supplies and Services	257
Third Party Payment	24
Government Grants	-475
Other Income	-11
	<u>612</u>

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2016/17 Budget
Other Housing	£' 000
Employees	18
	<u>18</u>

	2016/17 Budget
Sexual Health Services	£' 000
Third Party Payment	918
	<u>918</u>

	2016/17 Budget
NHS Health Check Programme	£' 000
Third Party Payment	88
	<u>88</u>

	2016/17 Budget
Health Protection	£' 000
Third Party Payment	9
	<u>9</u>

	2016/17 Budget
National Child Measurement Programme	£' 000
Third Party Payment	10
	<u>10</u>

	2016/17 Budget
Public Health Advice	£' 000
Third Party Payment	18
	<u>18</u>

	2016/17 Budget
Obesity Programme	£' 000
Third Party Payment	33
	<u>33</u>

ADULT SOCIAL CARE, HEALTH AND HOUSING - REVENUE BUDGET

	2016/17 Budget
Substance Misuse Programmes	£' 000
Third Party Payment	809
	<hr/>
	809
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	2016/17 Budget
Smoking and Tobacco Programmes	£' 000
Third Party Payment	268
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	268
	<hr/>
	2016/17 Budget
Children 5-19 Public Health Programmes	£' 000
Third Party Payment	187
	<hr/>
	187
	<hr/>
	2016/17 Budget
Miscellaneous Public Health Services	£' 000
Employees	988
Transport -Related Expenditure	13
Supplies and Services	24
Third Party Payment	381
Government Grants	-3,049
Other grants, Reimbursements and Contributions	-715
	<hr/>
	-2,358
	<hr/>

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2016/17 Budget £' 000
Director & Support	589
Chief Officer - Learning, Achievement & Libraries	2,077
Chief Officer - Children & Families: Social Care	10,368
Chief Officer - Performance & Resources	5,092
Education Services Grant	-1,497
DSB - Delegated & Devolved Funding	65,483
DSB - LEA Items Subject to CEL	12,908
DSB - LEA Items Excluded from CEL	3,788
DSB - Dedicated Schools Grant	-82,179
 TOTAL CASH BUDGET 16/17	 16,629
 Reconciliation to Budget approved 24 February 2016	 £'000
TOTAL COST BUDGET 16/17	27,234
<u>Less</u>	
Capital Charges	5,525
IAS19 Pension Adjustment	3,028
Recharges	2,052
 Total "Cash" Budget	 16,629

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2016/17 Budget £' 000
Director & Support	
Departmental Management Team	589
Chief Officer - Learning, Achievement & Libraries	
School Improvement	647
Adult Education	-53
Support to Pupils and Families	250
SEN Support and Provisions	762
14-19 Year Olds	471
Chief Officer - Children & Families: Social Care	
Children's Services & Commissioning	3,182
Children Looked After	4,655
Family Support Services	965
Youth Justice	622
Other Children's and Family Services	863
Management & Support Services	81
Chief Officer - Performance & Resources	
Office Services	186
Information Technology Team	308
Admissions & Property	260
Performance & Information	837
Finance Team	351
Human Resources Team	145
School Related Expenditure	288
Extended services and support to families	489
Youth Service	641
Early Years Provision & Support Service	1,587
Education Services Grant	
Education Services Grant	-1,497
DSB - Delegated & Devolved Funding	
Delegated School Budgets	70,004
Other School Grants	-4,521
DSB - LEA Items Subject to CEL	
SEN Provisions and Support Services	9,606
Education out of School	1,104
Pupil Behaviour	310
School Staff Absence and Other Items	1,203
Combined Services Budgets	685
DSB - LEA Items Excluded from CEL	
Early Years Provisions and Support Services	3,508
Support to Schools in Financial Difficulty	280
DSB - Dedicated Schools Grant	
Dedicated Schools Grant	-82,179
	16,629

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2016/17 Budget
	£' 000
Departmental Management Team	
Employees	587
Transport -Related Expenditure	7
Supplies and Services	112
Third Party Payment	50
Recharges and Support Services	-5
Other grants, Reimbursements and Contributions	-162
	589

	2016/17 Budget
	£' 000
School Improvement	
Employees	1,249
Premises Related Expenditure	142
Transport -Related Expenditure	41
Supplies and Services	710
Third Party Payment	69
Recharges and Support Services	-496
Government Grants	-51
Other grants, Reimbursements and Contributions	-576
Sales	-346
Rents	-83
Other Income	-8
Contingency/Reserve	-4
	647

	2016/17 Budget
	£' 000
Adult Education	
Employees	373
Premises Related Expenditure	135
Transport -Related Expenditure	5
Supplies and Services	81
Third Party Payment	13
Recharges and Support Services	2
Government Grants	-413
Sales	-34
Rents	-213
Other Income	-2
	-53

	2016/17 Budget
	£' 000
Support to Pupils and Families	
Employees	267
Transport -Related Expenditure	7
Recharges and Support Services	-14
Fees & Charges	-10
	250

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2016/17 Budget
SEN Support and Provisions	£' 000
Employees	761
Transport -Related Expenditure	17
Third Party Payment	1
Recharges and Support Services	-17
	762

	2016/17 Budget
14-19 Year Olds	£' 000
Employees	33
Third Party Payment	438
	471

	2016/17 Budget
Children's Services & Commissioning	£' 000
Employees	3,012
Transport -Related Expenditure	123
Supplies and Services	1
Third Party Payment	46
	3,182

	2016/17 Budget
Children Looked After	£' 000
Employees	934
Premises Related Expenditure	15
Transport -Related Expenditure	31
Supplies and Services	106
Third Party Payment	3,609
Transfer Payments	88
Other grants, Reimbursements and Contributions	-64
Other Income	-64
	4,655

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2016/17 Budget
Family Support Services	£' 000
Employees	376
Premises Related Expenditure	11
Transport -Related Expenditure	21
Supplies and Services	81
Third Party Payment	300
Transfer Payments	176
	<hr/> <hr/> 965

	2016/17 Budget
Youth Justice	£' 000
Employees	595
Premises Related Expenditure	28
Transport -Related Expenditure	19
Supplies and Services	51
Third Party Payment	19
Transfer Payments	135
Government Grants	-144
Other grants, Reimbursements and Contributions	-81
Sales	-2
	<hr/> <hr/> 622

	2016/17 Budget
Other Children's and Family Services	£' 000
Employees	396
Transport -Related Expenditure	1
Supplies and Services	51
Third Party Payment	410
Transfer Payments	5
	<hr/> <hr/> 863

	2016/17 Budget
Management & Support Services	£' 000
Employees	14
Transport -Related Expenditure	1
Supplies and Services	25
Recharges and Support Services	41
	<hr/> <hr/> 81

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2016/17 Budget
Office Services	£' 000
Employees	118
Supplies and Services	76
Third Party Payment	7
Recharges and Support Services	-15
	<u>186</u>

	2016/17 Budget
Information Technology Team	£' 000
Employees	424
Transport -Related Expenditure	11
Supplies and Services	162
Recharges and Support Services	-289
	<u>308</u>

	2016/17 Budget
Admissions & Property	£' 000
Employees	320
Transport -Related Expenditure	1
Supplies and Services	30
Recharges and Support Services	-91
	<u>260</u>

	2016/17 Budget
Performance & Information	£' 000
Employees	776
Premises Related Expenditure	14
Transport -Related Expenditure	17
Supplies and Services	37
Third Party Payment	14
Other grants, Reimbursements and Contributions	-21
	<u>837</u>

	2016/17 Budget
Finance Team	£' 000
Employees	389
Recharges and Support Services	-38
	<u>351</u>

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2016/17 Budget
Human Resources Team	£' 000
Employees	398
Transport -Related Expenditure	3
Supplies and Services	6
Recharges and Support Services	-262
	145

	2016/17 Budget
School Related Expenditure	£' 000
Employees	270
Transport -Related Expenditure	19
Supplies and Services	73
Recharges and Support Services	-74
	288

	2016/17 Budget
Extended services and support to families	£' 000
Employees	702
Premises Related Expenditure	6
Transport -Related Expenditure	30
Supplies and Services	47
Third Party Payment	20
Transfer Payments	4
Recharges and Support Services	-320
	489

	2016/17 Budget
Youth Service	£' 000
Employees	441
Premises Related Expenditure	88
Transport -Related Expenditure	9
Supplies and Services	137
Third Party Payment	94
Other grants, Reimbursements and Contributions	-9
Sales	-4
Fees & Charges	-12
Rents	-100
Other Income	-3
	641

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2016/17 Budget
Early Years Provision & Support Service	£' 000
Employees	1,317
Premises Related Expenditure	104
Transport -Related Expenditure	32
Supplies and Services	379
Transfer Payments	-13
Recharges and Support Services	84
Government Grants	-286
Sales	-23
Rents	-6
	<u>1,587</u>

	2016/17 Budget
Education Services Grant	£' 000
Government Grants	-1,497
	<u>-1,497</u>

	2016/17 Budget
Delegated School Budgets	£' 000
Employees	60,344
Premises Related Expenditure	4,721
Transport -Related Expenditure	52
Supplies and Services	4,887
Third Party Payment	51
Recharges and Support Services	76
Sales	-38
Rents	-42
Other Income	-47
	<u>70,004</u>

	2016/17 Budget
Other School Grants	£' 000
Employees	3,448
Supplies and Services	1,779
Government Grants	-9,748
	<u>-4,521</u>

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2016/17 Budget
SEN Provisions and Support Services	£' 000
Employees	1,464
Premises Related Expenditure	1
Transport -Related Expenditure	19
Supplies and Services	263
Third Party Payment	7,747
Recharges and Support Services	112
	<u>9,606</u>

	2016/17 Budget
Education out of School	£' 000
Employees	857
Premises Related Expenditure	37
Transport -Related Expenditure	24
Supplies and Services	88
Third Party Payment	8
Recharges and Support Services	112
Government Grants	-3
Contingency/Reserve	-17
	<u>1,104</u>

	2016/17 Budget
Pupil Behaviour	£' 000
Employees	237
Premises Related Expenditure	36
Transport -Related Expenditure	9
Supplies and Services	21
Recharges and Support Services	15
Sales	-3
Rents	-5
	<u>310</u>

	2016/17 Budget
School Staff Absence and Other Items	£' 000
Employees	-615
Supplies and Services	252
Third Party Payment	45
Recharges and Support Services	1,540
Government Grants	-19
	<u>1,203</u>

CHILDREN, YOUNG PEOPLE AND LEARNING - REVENUE BUDGET

	2016/17 Budget
Combined Services Budgets	£' 000
Employees	409
Premises Related Expenditure	18
Transport -Related Expenditure	59
Supplies and Services	63
Third Party Payment	61
Transfer Payments	2
Recharges and Support Services	140
Other grants, Reimbursements and Contributions	-67
	<u>685</u>

	2016/17 Budget
Early Years Provisions and Support Services	£' 000
Employees	185
Premises Related Expenditure	2
Transport -Related Expenditure	9
Supplies and Services	3,177
Third Party Payment	58
Recharges and Support Services	77
	<u>3,508</u>

	2016/17 Budget
Support to Schools in Financial Difficulty	£' 000
Employees	304
Recharges and Support Services	-24
	<u>280</u>

	2016/17 Budget
Dedicated Schools Grant	£' 000
Government Grants	-82,179
	<u>-82,179</u>

CORPORATE SERVICES / CHIEF EXECUTIVE - REVENUE BUDGET

	2016/17
	Budget
	£' 000
Director of Corporate Services	433
Borough Treasurer	2,325
Chief Officer: Information Services	2,420
Chief Officer: Property Services	2,778
Borough Solicitor	581
Head of Democratic & Registration Services	1,357
Chief Officer: Human Resources	906
Chief Officer: Customer Services	1,302
Chief Executive's Office	1,980
TOTAL CASH BUDGET 16/17	14,082

Reconciliation to Budget approved 24 February 2016	£'000
TOTAL COST BUDGET 16/17	7,770
<u>Less</u>	
Capital Charges	1,703
IAS19 Pension Adjustment	1,093
Recharges	-9,108
Total "Cash" Budget	14,082

CORPORATE SERVICES / CHIEF EXECUTIVE - REVENUE BUDGET

	2016/17 Budget £' 000
Director of Corporate Services	
Director of Corporate Services	215
Community Engagement	218
Borough Treasurer	
Finance	1,919
Insurance	406
Chief Officer: Information Services	
ICT Services	2,420
Chief Officer: Property Services	
Property Services	337
Industrial & Commercial Properties	-1,913
Surveyors	485
Office Accommodation	1,349
Operations Unit	2,520
Borough Solicitor	
Legal	581
Head of Democratic & Registration Services	
Registration of Electors/Elections	187
Registration of Births Deaths & Marriages	-41
Member & Mayoral Services	874
Democratic Services	337
Chief Officer: Human Resources	
Human Resources	427
Unified Training Unit	479
Chief Officer: Customer Services	
Local Tax Collection	253
Customer Services	1,049
Chief Executive's Office	
Town Centre Redevelopment	53
Chief Executive's Office (Support)	796
Voluntary Sector Grants	382
Chief Executive	491
Community Safety	256
Community Safety Grants	2
	14,082

CORPORATE SERVICES / CHIEF EXECUTIVE - REVENUE BUDGET

	2016/17 Budget
Director of Corporate Services	£' 000
Employees	209
Transport -Related Expenditure	1
Supplies and Services	5
	215

	2016/17 Budget
Community Engagement	£' 000
Employees	120
Premises Related Expenditure	44
Supplies and Services	57
Rents	-3
	218

	2016/17 Budget
Finance	£' 000
Employees	1,602
Transport -Related Expenditure	3
Supplies and Services	314
Third Party Payment	181
Other Income	-2
Recharges	-179
	1,919

	2016/17 Budget
Insurance	£' 000
Employees	1
Supplies and Services	780
Recharges	-375
	406

	2016/17 Budget
ICT Services	£' 000
Employees	1,669
Transport -Related Expenditure	8
Supplies and Services	813
Third Party Payment	244
Other Income	-10
Recharges	-304
	2,420

CORPORATE SERVICES / CHIEF EXECUTIVE - REVENUE BUDGET

	2016/17 Budget
	£' 000
Property Services	
Employees	359
Premises Related Expenditure	-90
Transport -Related Expenditure	3
Supplies and Services	72
Third Party Payment	38
Rents	-44
Recharges	-1
	337

	2016/17 Budget
	£' 000
Industrial & Commercial Properties	
Premises Related Expenditure	781
Supplies and Services	74
Third Party Payment	3
Sales	-4
Fees & Charges	-11
Rents	-2,734
Other Income	-22
	-1,913

	2016/17 Budget
	£' 000
Surveyors	
Employees	439
Transport -Related Expenditure	6
Supplies and Services	86
Recharges	-46
	485

	2016/17 Budget
	£' 000
Office Accommodation	
Employees	114
Premises Related Expenditure	1,187
Transport -Related Expenditure	1
Supplies and Services	32
Third Party Payment	15
	1,349

CORPORATE SERVICES / CHIEF EXECUTIVE - REVENUE BUDGET

	2016/17 Budget
	£' 000
Operations Unit	
Employees	415
Transport -Related Expenditure	2,247
Supplies and Services	108
Third Party Payment	34
Other grants, Reimbursements and Contributions	-49
Sales	-6
Recharges	-229
	2,520

	2016/17 Budget
	£' 000
Legal	
Employees	653
Transport -Related Expenditure	3
Supplies and Services	71
Other Income	-134
Recharges	-12
	581

	2016/17 Budget
	£' 000
Registration of Electors/Elections	
Employees	147
Transport -Related Expenditure	1
Supplies and Services	44
Sales	-5
	187

	2016/17 Budget
	£' 000
Registration of Births Deaths & Marriages	
Employees	120
Premises Related Expenditure	10
Transport -Related Expenditure	2
Supplies and Services	17
Sales	-190
	-41

CORPORATE SERVICES / CHIEF EXECUTIVE - REVENUE BUDGET

	2016/17
	Budget
Member & Mayoral Services	£' 000
Employees	217
Transport -Related Expenditure	11
Supplies and Services	622
Third Party Payment	24
	<hr/>
	874
	<hr/>

	2016/17
	Budget
	£' 000
Democratic Services	
Employees	280
Premises Related Expenditure	1
Transport -Related Expenditure	2
Supplies and Services	57
Other Income	-3
	<hr/>
	337
	<hr/>

	2016/17
	Budget
	£' 000
Human Resources	
Employees	402
Transport -Related Expenditure	1
Supplies and Services	-4
Third Party Payment	73
Recharges	-45
	<hr/>
	427
	<hr/>

	2016/17
	Budget
	£' 000
Unified Training Unit	
Employees	522
Transport -Related Expenditure	5
Supplies and Services	18
Sales	-30
Recharges	-36
	<hr/>
	479
	<hr/>

	2016/17
	Budget
	£' 000
Local Tax Collection	
Employees	453
Transport -Related Expenditure	3
Supplies and Services	171
Government Grants	-168
Other Income	-206
	<hr/>
	253
	<hr/>

CORPORATE SERVICES / CHIEF EXECUTIVE - REVENUE BUDGET

	2016/17
	Budget
Customer Services	£' 000
Employees	843
Supplies and Services	208
Recharges	-2
	<hr/>
	1,049
	<hr/>

	2016/17
	Budget
Town Centre Redevelopment	£' 000
Employees	5
Supplies and Services	48
	<hr/>
	53
	<hr/>

	2016/17
	Budget
Chief Executives Office (Support)	£' 000
Employees	773
Transport -Related Expenditure	1
Supplies and Services	58
Third Party Payment	3
Recharges	-39
	<hr/>
	796
	<hr/>

	2016/17
	Budget
Voluntary Sector Grants	£' 000
Supplies and Services	382
	<hr/>
	382
	<hr/>

	2016/17
	Budget
Chief Executive	£' 000
Employees	293
Transport -Related Expenditure	1
Supplies and Services	197
	<hr/>
	491
	<hr/>

	2016/17
	Budget
Community Safety	£' 000
Employees	148
Supplies and Services	107
	<hr/>
	256
	<hr/>

CORPORATE SERVICES / CHIEF EXECUTIVE - REVENUE BUDGET

	2016/17 Budget
Community Safety Grants	£' 000
Supplies and Services	30
Government Grants	-28
	<hr/>
	2
	<hr/>

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2016/17 Budget £' 000
Director of Environment, Culture & Communities	215
Chief Officer Leisure & Culture	4,308
Chief Officer Planning & Transport	3,687
Chief Officer Environment & Public Protection	13,316
Chief Officer Performance & Resources	1,927
TOTAL CASH BUDGET 16/17	23,453
Reconciliation to Budget approved 24 February 2016	£'000
TOTAL COST BUDGET 16/17	34,113
<u>Less</u>	
Capital Charges	6,227
IAS19 Pension Adjustment	1,381
Recharges	3,052
Total "Cash" Budget	23,453

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2016/17 Budget £' 000
Director of Environment, Culture & Communities	
Director and Support	196
Training, Marketing, Research and Development	19
Chief Officer Leisure & Culture	
Archives	113
South Hill Park	458
Community Arts and Cultural Services	2
Parks, Open Spaces and Countryside	1,052
Sports Development & Community Recreation	80
The Look Out	-97
Edgbarrow/Sandhurst Sports Centres	163
Bracknell Leisure Centre/Coral Reef	625
Harmanswater Swimming Pool	6
Easthampstead Park Conference Centre	198
Horseshoelake Water Sports	25
Downshire Golf Complex	2
Libraries	1,682
Chief Officer Planning & Transport	
Transport Policy, Planning & Strategy	459
Traffic Management & Road Safety	682
Public Transport Subsidy including Concessionary Fares	1,716
Building Control	43
Development Control	53
Planning Policy (including Local Transport Plan)	491
Local Land Charges	-81
Other	225
Environmental Initiatives	99
Chief Officer Environment & Public Protection	
Waste Management	7,486
Street Cleaning	767
Highway Maintenance (including Street Lighting)	4,202
On/Off Street Parking	-12
Easthampstead Park Cemetery & Crematorium	-1,095
Environmental Health (including Pest & Dog Control)	772
Trading Standards (including Licensing)	292
Emergency Planning	68
Other	189
Parks, Open Spaces & Countryside	646
Chief Officer Performance & Resources	
Departmental Management	419
Departmental Support Services	976
Departmental Personnel Running Expenses	53
Departmental Office Services Running Expenses	110
Departmental IT Running Expenses	199
Smart Card	170
	23,453

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2016/17 Budget
Director and Support	£' 000
Employees	194
Transport -Related Expenditure	1
Supplies and Services	1
	<hr/>
	196
	<hr/>

	2016/17 Budget
Training, Marketing, Research and Development	£' 000
Employees	2
Supplies and Services	17
	<hr/>
	19
	<hr/>

	2016/17 Budget
Archives	£' 000
Third Party Payment	113
	<hr/>
	113
	<hr/>

	2016/17 Budget
South Hill Park	£' 000
Premises Related Expenditure	20
Supplies and Services	438
	<hr/>
	458
	<hr/>

	2016/17 Budget
Community Arts and Cultural Services	£' 000
Supplies and Services	2
	<hr/>
	2
	<hr/>

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2016/17 Budget
	£' 000
Parks, Open Spaces and Countryside	
Employees	691
Premises Related Expenditure	347
Transport -Related Expenditure	42
Supplies and Services	109
Third Party Payment	156
Government Grants	-5
Other grants, Reimbursements and Contributions	-29
Sales	-4
Fees & Charges	-1
Rents	-38
Other Income	-216
	1,052

	2016/17 Budget
	£' 000
Sports Development & Community Recreation	
Employees	63
Premises Related Expenditure	4
Transport -Related Expenditure	2
Supplies and Services	33
Sales	-22
	80

	2016/17 Budget
	£' 000
The Look Out	
Employees	405
Premises Related Expenditure	119
Transport -Related Expenditure	2
Supplies and Services	255
Third Party Payment	42
Sales	-108
Fees & Charges	-786
Rents	-26
	-97

	2016/17 Budget
	£' 000
Edgbarrow/Sandhurst Sports Centres	
Employees	365
Premises Related Expenditure	152
Transport -Related Expenditure	1
Supplies and Services	65
Third Party Payment	7
Other grants, Reimbursements and Contributions	-52
Fees & Charges	-374
Other Income	-1
	163

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2016/17 Budget
Bracknell Leisure Centre/Coral Reef	£' 000
Employees	3,744
Premises Related Expenditure	1,431
Transport -Related Expenditure	10
Supplies and Services	1,020
Third Party Payment	2
Sales	-1,079
Fees & Charges	-4,272
Rents	-213
Other Income	-18
	<u>625</u>

	2016/17 Budget
Harmanswater Swimming Pool	£' 000
Employees	6
	<u>6</u>

	2016/17 Budget
Easthampstead Park Conference Centre	£' 000
Employees	1,014
Premises Related Expenditure	282
Supplies and Services	620
Fees & Charges	-1,718
	<u>198</u>

	2016/17 Budget
Horseshoelake Water Sports	£' 000
Employees	6
Premises Related Expenditure	19
	<u>25</u>

	2016/17 Budget
Downshire Golf Complex	£' 000
Employees	840
Premises Related Expenditure	139
Transport -Related Expenditure	43
Supplies and Services	549
Third Party Payment	1
Sales	-772
Fees & Charges	-789
Other Income	-9
	<u>2</u>

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2016/17 Budget
Libraries	£' 000
Employees	1,132
Premises Related Expenditure	238
Transport -Related Expenditure	24
Supplies and Services	386
Sales	-11
Fees & Charges	-77
Other Income	-10
	1,682

	2016/17 Budget
Transport Policy, Planning & Strategy	£' 000
Employees	911
Premises Related Expenditure	1
Transport -Related Expenditure	15
Supplies and Services	80
Fees & Charges	-252
Other Income	-296
	459

	2016/17 Budget
Traffic Management & Road Safety	£' 000
Employees	401
Premises Related Expenditure	51
Transport -Related Expenditure	6
Supplies and Services	54
Third Party Payment	229
Other grants, Reimbursements and Contributions	-59
	682

	2016/17 Budget
Public Transport Subsidy including Concessionary Fares	£' 000
Employees	18
Premises Related Expenditure	41
Supplies and Services	62
Third Party Payment	1,778
Government Grants	-95
Other grants, Reimbursements and Contributions	-61
Fees & Charges	-4
Rents	-13
Other Income	-10
	1,716

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2016/17 Budget
Building Control	£' 000
Employees	346
Transport -Related Expenditure	11
Supplies and Services	23
Fees & Charges	-337
	<u>43</u>

	2016/17 Budget
Development Control	£' 000
Employees	960
Premises Related Expenditure	2
Transport -Related Expenditure	2
Supplies and Services	46
Sales	-84
Fees & Charges	-857
Other Income	-16
	<u>53</u>

	2016/17 Budget
Planning Policy (including Local Transport Plan)	£' 000
Employees	588
Supplies and Services	27
Third Party Payment	101
Government Grants	-90
Other grants, Reimbursements and Contributions	-30
Other Income	-105
	<u>491</u>

	2016/17 Budget
Local Land Charges	£' 000
Employees	83
Sales	-123
Other Income	-41
	<u>-81</u>

	2016/17 Budget
Other	£' 000
Employees	191
Premises Related Expenditure	36
Transport -Related Expenditure	5
Sales	-7
	<u>225</u>

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2016/17 Budget
	£' 000
Environmental Initiatives	
Employees	95
Transport -Related Expenditure	4
Supplies and Services	29
Other Income	-29
	<u>99</u>

	2016/17 Budget
	£' 000
Waste Management	
Employees	154
Premises Related Expenditure	25
Transport -Related Expenditure	4
Supplies and Services	269
Third Party Payment	8,761
Government Grants	-818
Other grants, Reimbursements and Contributions	-233
Sales	-576
Other Income	-100
	<u>7,486</u>

	2016/17 Budget
	£' 000
Street Cleaning	
Employees	61
Transport -Related Expenditure	1
Supplies and Services	10
Third Party Payment	717
Sales	-22
	<u>767</u>

	2016/17 Budget
	£' 000
Highway Maintenance (including Street Lighting)	
Employees	684
Premises Related Expenditure	591
Transport -Related Expenditure	21
Supplies and Services	115
Third Party Payment	2,808
Sales	-17
	<u>4,202</u>

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2016/17 Budget
On/Off Street Parking	£' 000
Employees	69
Premises Related Expenditure	350
Supplies and Services	16
Third Party Payment	406
Fees & Charges	-849
Other Income	-4
	-12

	2016/17 Budget
Easthampstead Park Cemetery & Crematorium	£' 000
Employees	234
Premises Related Expenditure	216
Transport -Related Expenditure	10
Supplies and Services	77
Third Party Payment	77
Fees & Charges	-1,700
Other Income	-9
	-1,095

	2016/17 Budget
Environmental Health (including Pest & Dog Control)	£' 000
Employees	741
Transport -Related Expenditure	26
Supplies and Services	14
Third Party Payment	59
Sales	-57
Fees & Charges	-10
Other Income	-1
	772

	2016/17 Budget
Trading Standards (including Licensing)	£' 000
Employees	510
Premises Related Expenditure	1
Transport -Related Expenditure	12
Supplies and Services	59
Third Party Payment	5
Fees & Charges	-288
Other Income	-7
	292

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2016/17 Budget
Emergency Planning	£' 000
Employees	55
Transport -Related Expenditure	5
Supplies and Services	6
Third Party Payment	2
	68

	2016/17 Budget
Other	£' 000
Employees	25
Premises Related Expenditure	25
Supplies and Services	1
Third Party Payment	174
Other grants, Reimbursements and Contributions	-36
	189

	2016/17 Budget
Parks, Open Spaces & Countryside	£' 000
Employees	90
Premises Related Expenditure	579
Supplies and Services	7
Third Party Payment	4
Sales	-12
Other Income	-22
	646

	2016/17 Budget
Departmental Management	£' 000
Employees	416
Transport -Related Expenditure	2
Supplies and Services	1
	419

	2016/17 Budget
Departmental Support Services	£' 000
Employees	962
Transport -Related Expenditure	14
	976

ENVIRONMENT, CULTURE AND COMMUNITIES - REVENUE BUDGET

	2016/17 Budget
Departmental Personnel Running Expenses	£' 000
Employees	53
	<u>53</u>

	2016/17 Budget
Departmental Office Services Running Expenses	£' 000
Premises Related Expenditure	3
Supplies and Services	108
Sales	-1
	<u>110</u>

	2016/17 Budget
Departmental IT Running Expenses	£' 000
Supplies and Services	199
	<u>199</u>

	2016/17 Budget
Smart Card	£' 000
Employees	73
Supplies and Services	102
Third Party Payment	64
Sales	-65
Other Income	-4
	<u>170</u>

